



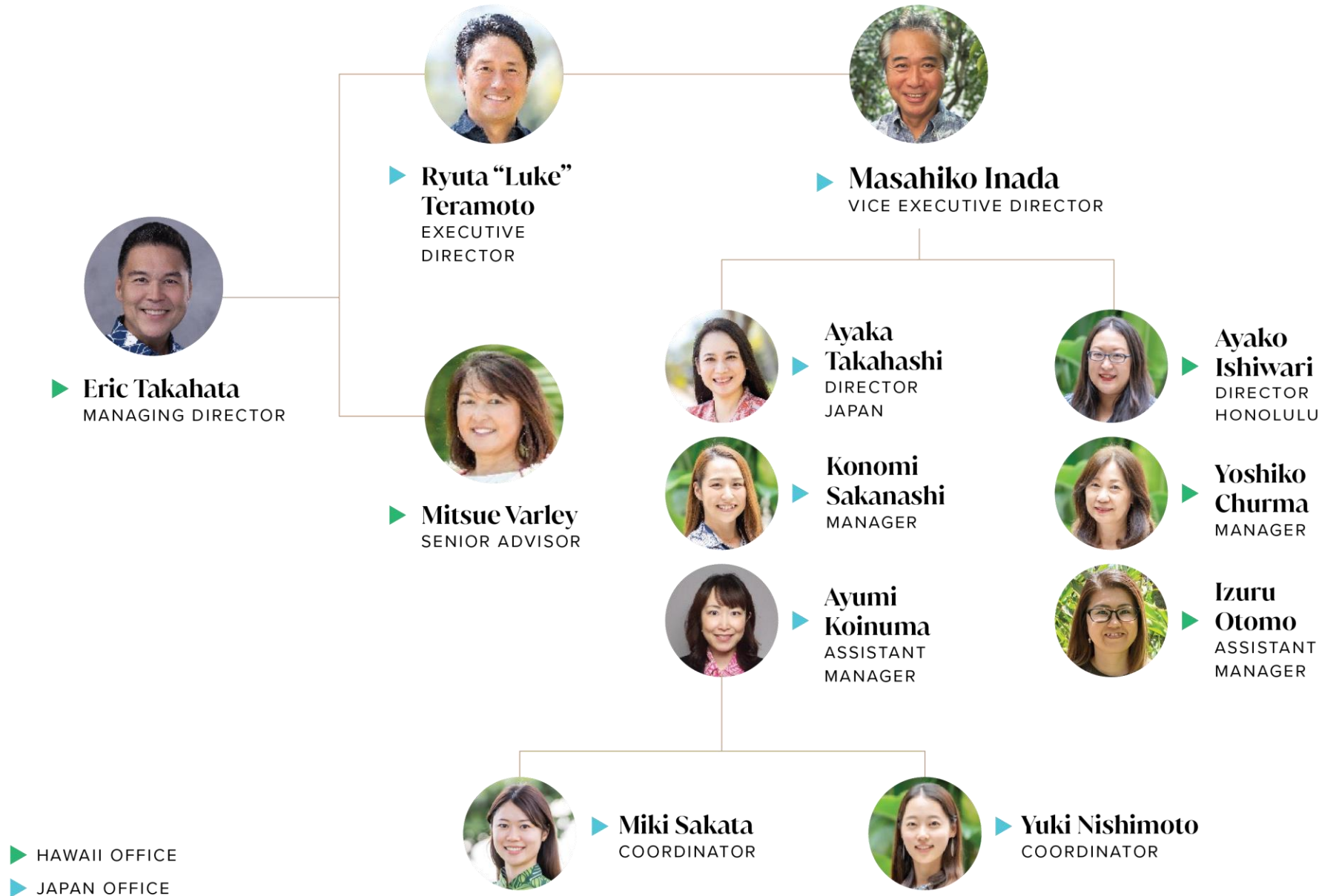
2026 Brand Marketing Plan Japan

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The background of the image is a clear, bright blue sky. Several tall palm trees are silhouetted against this sky, their fronds creating a complex pattern of dark lines. The trees are positioned at various heights and angles, with some trunks running vertically and others slightly tilted. The overall effect is a tropical, serene atmosphere.

Market Analysis

Economic & Travel



Japan GDP growth modest (~0.4% in 2026); weak yen hampers overseas travel

Outbound travel at ~70% of 2019; growth concentrated in Asia and short haul destinations with double digit YoY increases; **Hawai'i at 44% while per-visitor spend doubled**

Growing negative sentiment toward U.S. linked to deportations and geopolitical / economic uncertainties (tariffs, etc.)



Smaller but **higher-value traveler base** emerging

Emerging Consumer Trends

- Shift to ***experiences over goods***; wellness and emotional fulfillment drive spend
- **Social media trends** following travel destinations that offer unique opportunities
- **Seniors lead travel growth**; digital-native Gen Z also influential
- **Affluent market evolving** beyond seniors and includes the new rich
- **Sustainability and ethical travel** are now mainstream
- **Longer stays**, personalized trips and “workations” on the rise

Affluent Market and Seniors Market in Japan

Japan is a super-aged society, with approximately **one in three people aged 65 or older**—nearly double the proportion of seniors compared to the United States.

Estimated total savings of seniors aged 65 and over: **675 trillion yen (\$4.5 trillion USD)**

The average per household amounts to **¥25.04 million (approximately \$166,933 USD)**.

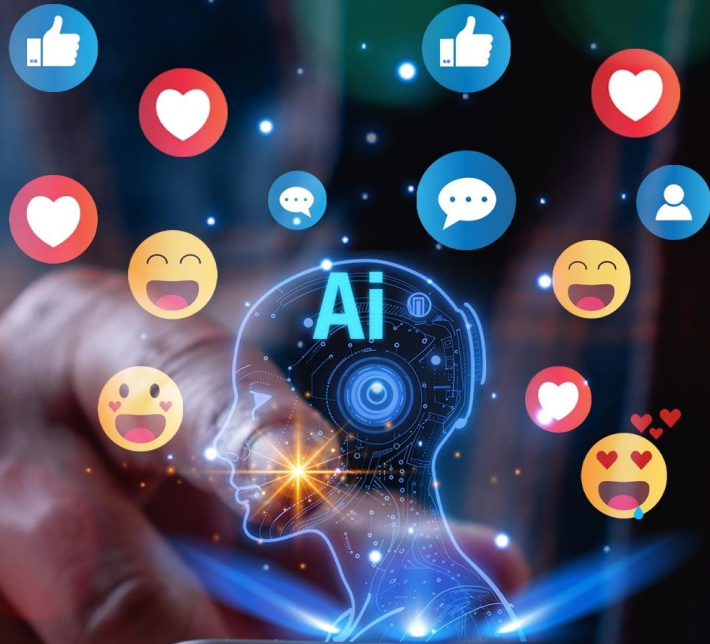
The assets to be inherited are estimated at **¥40 trillion (approximately \$266.7 billion USD)** annually, and this amount is expected to **increase steadily as society enters a super-aging era**.

	Japan	United States
Proportion of people aged 65 and over	30.1%	16.8%
Ratio	Japan is about 1.8 times that of the US	
Median age	49.8 years old	38.5 years old

	Japan	United States
Cash and deposits	51.6%	13.5%
Stocks and investment trusts	17.4%	50.4%
Insurance, pensions, and fixed guarantees	28.5%	25.3%
Others (such as bonds)	2.5%	10.8%

Media & Technology Trends

- Short-form video (TikTok, YouTube, Instagram) fuels inspiration
- AI and algorithm-driven recommendations replacing traditional search
- Cashless payments and mobile apps standard; AR/VR in retail and tourism expanding



Travel Industry Trends



Japan's outbound volume rebounding (~20M in 2026), nearing pre-COVID levels



Average spend surpassing ¥400,000 (\$2,760); demand for premium experiences rising



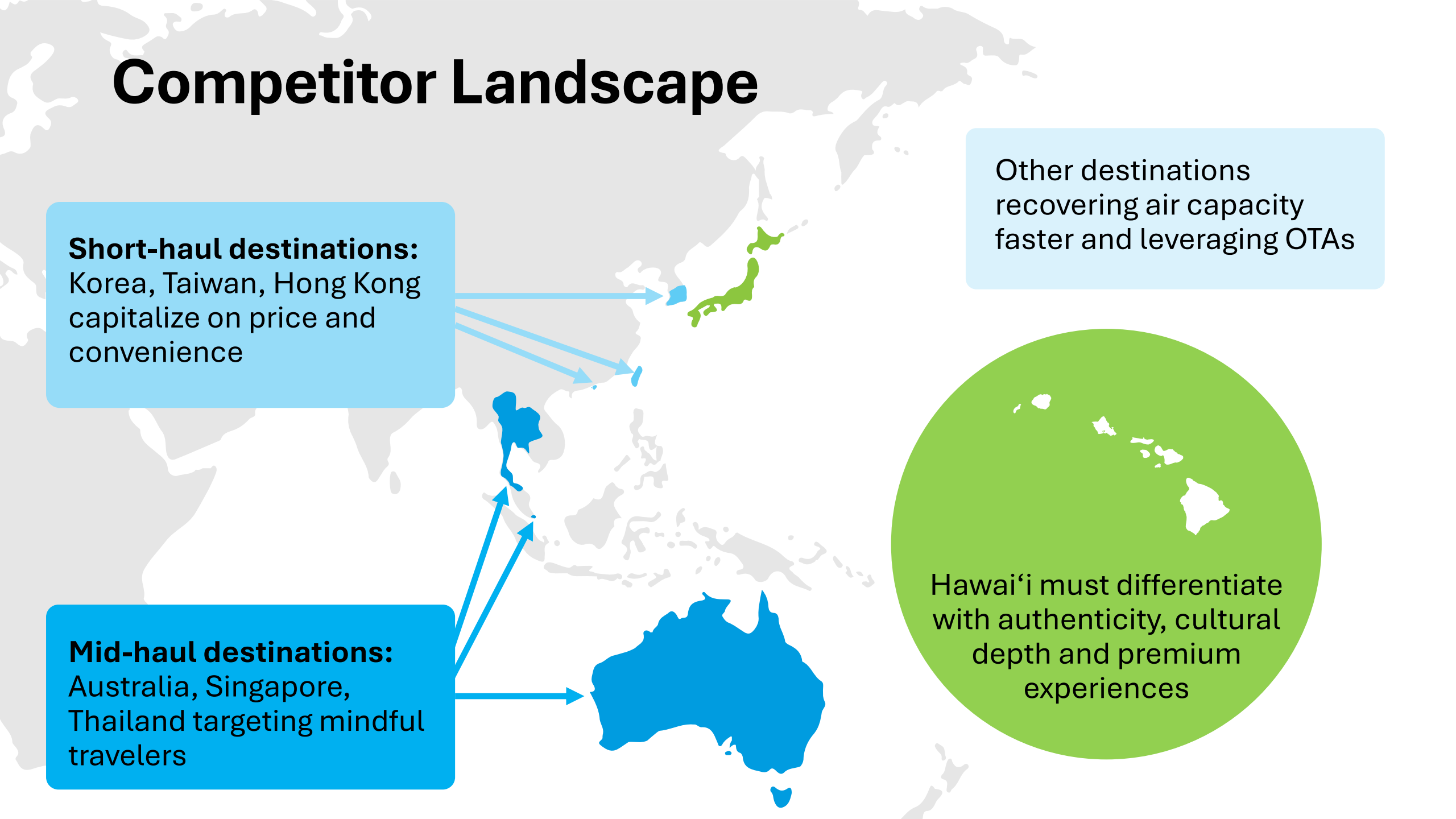
HIS and JTB dominate; other wholesalers focus on groups and dynamic packages



Major wholesaler bookings to Hawai'i sluggish in first half (~70% to flat YoY); recovery projected at 110-120% YoY by Sep/year-end

***Japan completely lifted all COVID-19 travel restriction on April 29, 2023**

Competitor Landscape

A map of the Pacific region, including North America, Central America, the Caribbean, South America, and Oceania. The map highlights several destinations and flight paths. Japan is highlighted in green. Other destinations are highlighted in blue. Arrows indicate flight paths from the United States to these destinations. The map is used to illustrate the competitive landscape for Hawaii.

Short-haul destinations:
Korea, Taiwan, Hong Kong
capitalize on price and
convenience

Mid-haul destinations:
Australia, Singapore,
Thailand targeting mindful
travelers

Other destinations
recovering air capacity
faster and leveraging OTAs

Hawai'i must differentiate
with authenticity, cultural
depth and premium
experiences

Airline Trends

- Capacity to Hawai'i at 65–70% of 2019 levels
- Airlift expected to increase in 2026
- Direct Strong demand for premium cabins; softer economy class
- Seasonal Kona flights may resume summer 2026
- Direct bookings dominate; premium seats scarce, prices rising
- Airlines prioritizing higher yields and collaborating with destinations that contribute to building demand



Target Audience



Geographic Targets

Primary

- Kanto (Tokyo, Kanagawa, Saitama, Chiba, Ibaraki, Tochigi, Gunma)
- Kansai (Osaka, Kyoto, Hyogo, Nara, Shiga, Wakayama, Mie)
- Nagoya

Secondary

- Kyushu (Fukuoka)
- Chugoku (Hiroshima)
- Shikoku
- Tohoku
- Hokkaido (Sapporo)

Sister-Cities

- Hokkaido
- Okinawa
- Fukuoka
- Hiroshima
- Yamaguchi
- Ehime



Target Profiles



**Active Seniors
(60s–70s):**
Prosperous, time-rich,
multi-gen family
travelers



**New Wealth Class
(40s–60s):**
Entrepreneurs,
investors, lifestyle
hobbyists



**Power Couples
(30s–50s):**
Dual-income
professionals,
wellness-focused



Affluent Z (20s–30s):
SNS-natives, high
discretionary spend

Niche Audiences



Hawai'i Repeaters:
72% repeat rate; many
view Hawai'i as a
“second home”



Hula Market:
1.5–2M enthusiasts,
cultural ambassadors

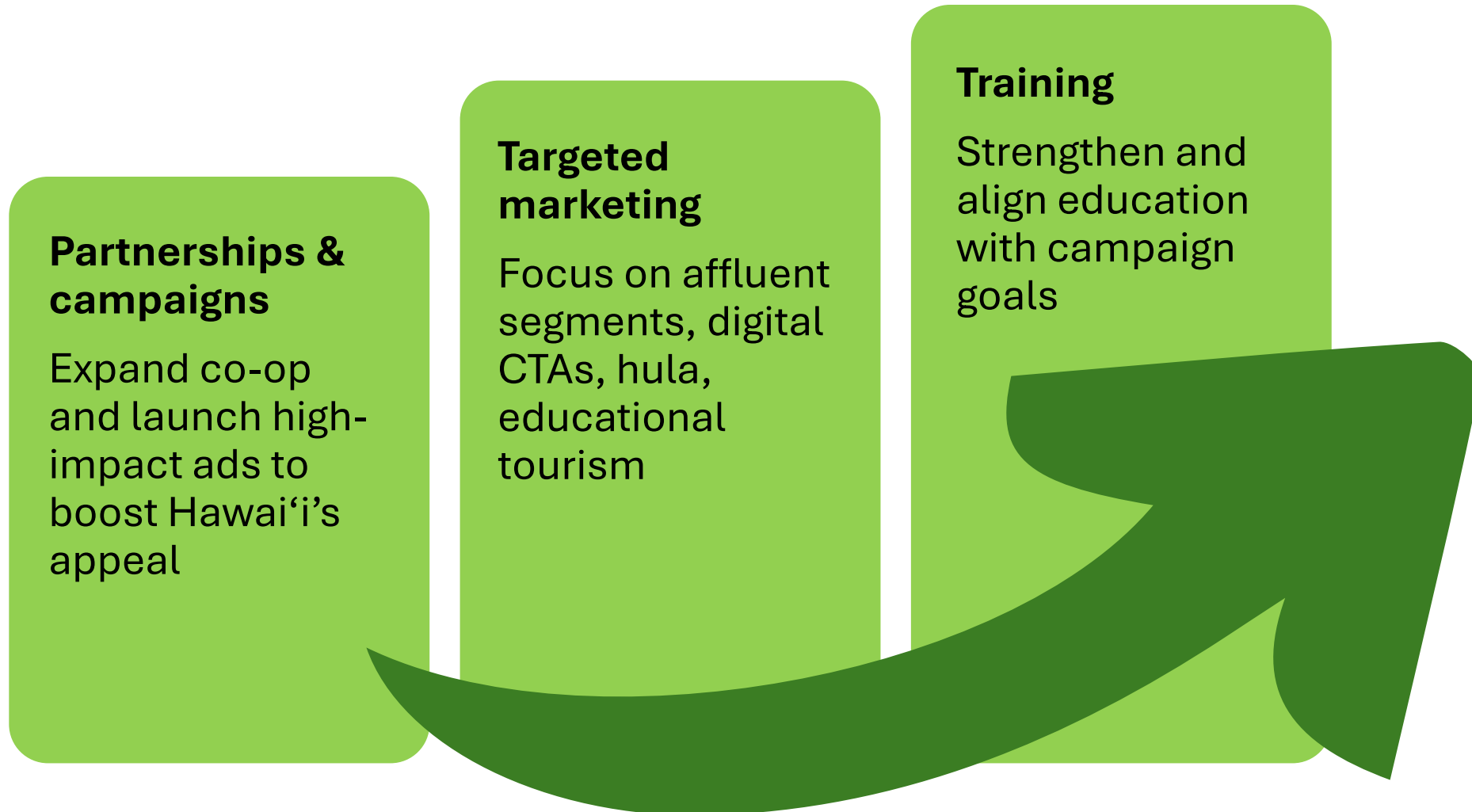


**Special Interest
Groups**
Pickleball, other niche
activities



Strategies & Tactics

Short-Term Booking Acceleration



Long-Term Growth



Brand management

Protect Hawai'i's brand strength amid resource constraints and global challenges (economy, geopolitical, U.S. sentiment)



Market growth

Promote neighbor islands; attract younger travelers and first-time visitors



MICE & partnerships

Collaborate with Meet Hawai'i; co-create with local partners



Content & media

Build sustainable owned media; deliver consistent, high-value content

A photograph of hula dancers in traditional attire, featuring long, flowing orange skirts with dark patterns and green leaf leis. The dancers are barefoot and wearing green leaf bracelets. The background is blurred, showing more dancers and greenery.

Consumer Education and Promotions

- Hawai'i's brand strong in Japan; bookings lag due to costs/global conditions
- Shift to innovative messaging to address obstacles such as exchange rate, high Hawai'i prices and negative U.S. sentiment
- Focus promotions on affluent market and repeaters; use digital targeting and partnerships to boost spending and neighbor island travel
- Growing hula community, a cultural channel for new and repeat visits



Travel Trade Training and Engagement

- Drive bookings via joint promotions with wholesalers, OTAs and airlines; expand routes and early customer acquisition
- Ongoing education through nationwide seminars, webinars and Aloha Program Satellite Offices courses ensure accurate Hawai'i knowledge among travel professionals
- Target educational and MCI travel through schools, government and Meet Hawai'i partnerships



A couple stands on a dark, silhouetted hill, looking out over a vast landscape of clouds at sunset. The sun is low on the horizon, casting a warm, golden glow over the scene. The clouds are thick and layered, with some catching the light and appearing in shades of orange and pink. The sky above is a clear, pale blue. The couple is seen from behind, their figures silhouetted against the bright light of the sunset. The man is wearing a green jacket and the woman is wearing a blue jacket. They are standing close together, looking out over the horizon.

Public Relations

- **Proactive PR:** Pitch targeted stories and build media partnerships
- **Communications strategy:** Drive industry recovery and short-term demand by targeting affluent, neighbor island and key segments (Active Seniors, Power Couples, Repeaters, Hula, etc.)
- **Owned media** will also expand and integrate with overall media plan

Island Distribution

- Expand promotion for Kona service resumption and Maui recovery
- Develop island-specific content for repeaters, first-timers, affluent, seniors and hula markets in collaboration with Island Visitors Bureaus and local partners
- Launch FAM trips for wholesalers, OTAs and educators to strengthen product development and grow both standalone and multi-island packages





Major Programs

Recovery Co-op



Airline, OTA, and wholesaler tie-ups to stabilize supply and boost bookings



HTJ x HAL
x Arluis Wedding



HTJ x ANA



HTJ x JAL



A close-up portrait of three elderly women of East Asian descent. They are positioned side-by-side, looking directly at the camera with calm, steady expressions. The woman on the left has dark hair with some grey, wearing a light grey jacket and a small earring. The woman in the center has white hair and is wearing a light-colored, possibly beige, jacket. The woman on the right also has white hair and is wearing a brownish-grey jacket. The background is a solid, dark grey color.

Active Senior Campaign

Because I'm old.



Time to enjoy because I'm old.

Age is just a number! I put myself first and enjoy doing what I love.
We propose a new kind of Hawai'i trip for seniors who feel the same.

Neighbor Island Promotion



Digital-first storytelling, influencer
FAMs, island-specific branding



Affluent Segment Initiatives



Tailored luxury campaigns for seniors, entrepreneurs, couples and Gen Z



Event Promotions



~100 annual Japan events (Hawai'i EXPO, department store fairs, hula festivals)

Japan Summit 2026



B2B event for planners and wholesalers; focus on product development and outbound recovery

Education Initiatives



Aloha Program, cultural blitzes, webinars and FAMs



Educational Travel Promotion (Groups)



Ministry of Education tie-ups; high school FAMs
positioning Hawai'i as a "treasure house of learning"

Mahalo

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JAPAN